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Value Creation Story

Foundation Supporting Value Creation

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Data Section

Progress on Material Issues

The progress on the material issues updated in fiscal year 2023 is as follows.

Progress on Material Issues and Fiscal Year 2025 Targets

Material Issues	Our Vision	Key Areas of Value Creation	FY2025 Targets	Progress (Key Achievements in FY2023)
Providing products and services that help solve social issues	Based on the "enterprising spirit" enshrined in our corporate philosophy, we will pursue our goal of "Delivering OK! to your life." In other words, we will solve social issues through the provision of mission- critical products and services that cannot be stopped. This vision remains unchanged for the OKI Group, and we will continue to make relentless efforts toward achieving it.	 Contribute to safe and convenient social infrastructure Contribute to job satisfaction and productivity enhancement 	 Develop new products that contribute to ensuring regional disaster relief and safety, and provide customers with related systems or services Strengthen the product lineup that supports automation and labor-saving measures, enabling customers to focus on their core business while improving operational efficiency and addressing labor shortages 	 Completed the development of new products addressing issues such as the increasing diversity and volume of emergency calls to fire and ambulance services, the simultaneous occurrence of multiple incidents, and large-scale disasters Began delivery of self-service cash deposit and withdrawal machines to improve the efficiency of counter services at banks and local government offices
		Contribute to conservation of the global environment	• Environmentally contributing product net sales ratio of 35%	• Environmentally contributing product net sales ratio of 39%

Material Issues	Our Vision	Key Initiative Themes	FY2025 Targets	Progress (Key Achievements in FY2023)
Reducing environmental impact through business activities	To pass on a better global environment to future generations, we are committed to reducing environmental impact through business activities, based on the environmental policies and vision of the entire Group.	• Reduce environmental impact at our own sites	 21.0% reduction in CO₂ emissions at business sites (compared to FY2020) Recycling rate of 84% or more for factory waste 	 23.7% reduction in CO₂ emissions at business sites (compared to FY2020) Recycling rate of 86% for factory waste
Transforming into a corporate culture that continuously creates value	The creation of new value requires flexible thinking and a willingness to take on challenges in response to changing and diversifying social demands. The foundation for this lies in enhancing human capital, promoting diversity and inclusion, and ensuring well-being. We believe that innovation activities built on this foundation lead to transformation, and we are advancing various initiatives to achieve this vision.	• Create value by "full participation innovation"	• Over 300 applications annually for the Yume Pro Challenge	• 386 applications for the Yume Pro Challenge
		• Promote initiatives that enable diverse talent to proactively thrive	 Female management ratio of 5% or higher (OKI, by April 2026) 70% positive response rate on the "job satisfaction" item in awareness surveys (OKI Group, Japan) Develop innovation talent, global talent, and AI talent 	 Female management ratio of 5.1% (OKI) 53% positive response rate on the "job satisfaction" item in awareness surveys 111 high-potential innovation talent identified, a total of 147 participants in global leader development training, and over 3,500 employees utilizing generative AI
Strengthening management foundation to support sustainable growth	We are committed to practicing risk management, compliance, respect for human rights, and CSR in the supply chain, not only to fulfill our responsibilities as a member of society but also to enhance corporate value and contribute to the realization of sustainable growth in society.	• Thoroughly manage risks and ensure compliance	 Ensure that risk management and compliance are firmly established among employees 	 100% participation rate in compliance manager training, among other initiatives
		• Ensure rigorous adherence to human rights	 Establish a system in line with the United Nations Global Compact (UNGC), enabling continuous implementation and disclosure of human rights due diligence 	• Conducted various training programs (98.5% participation rate in sustainability education)
		Promote responsible procurement activities	• Expand the CSR procurement promotion program	Conducted a self-assessment survey with 38 suppliers