

Financial Results for the First Three Quarters of FY2025

February 5, 2026

Oki Electric Industry Co., Ltd.

- The First Three Quarters of FY2025 Results
- Business Segment Overview
- FY2025 Full-Year Forecasts

1. The First Three Quarters of FY2025 Results

- Net sales stayed at a certain level, and operating income progressed as planned.
- Profit attributable to owners of parent increased significantly YoY, mainly due to extraordinary gains related to participation in ETRIA Corporation.

2. FY2025 Full-Year Forecasts

- With a review by segment in light of the current business environment and progress, while net sales have been revised downward by ¥10.0 billion, operating income has been revised upward by ¥1.0 billion to ¥20.0 billion.
- Profit attributable to owners of parent has been revised upward by ¥3.0 billion from the last forecast to ¥19.0 billion.

First, here are the key points of today's presentation.

In FY2025, as we mentioned at the time of the H1 results announcement, the large-scale projects including Japan's new banknotes, which was seen through the previous fiscal year, have run their course. As a result, we are operating in what could be described as a normal business environment, without so-called special demand.

Net sales and operating income for the first nine months declined YoY, mainly due to the absence of the last fiscal year's large-scale projects. However, operating income has been progressing broadly in line with our expectations.

Profit attributable to owners of parent increased significantly YoY, as we recorded an extraordinary gain on the transfer of business in connection with the integration of printer development and manufacturing functions into ETRIA Corporation, which was implemented effective October 1, 2025.

Regarding full-year forecasts, based on recent business trends, we have revised our forecasts downward for net sales by ¥10.0 billion from the last forecast to ¥430.0 billion. At the same time, we have revised operating income upward by ¥1.0 billion to ¥20.0 billion. Overall, our earning capability is steadily improving.

In addition to the upward revision of operating income, we have also reviewed our assumptions for the impacts of foreign exchange for non-operating item and considering the sales progress of cross shareholdings. As a result, we have revised profit attributable to owners of the parent upward by ¥3.0 billion to ¥19.0 billion.

Summary of the First Three Quarters of FY2025 Results

- Net sales stayed at a certain level despite a decrease YoY due to absence of large-scale projects including Japan's new banknotes.
- Operating income progressed almost as expected.
- Ordinary profit increased due to foreign exchange effects, while profit attributable to owners of parent rose significantly YoY, reflecting the extraordinary income associated with participation in ETRIA.

(Billion Yen)	9 Months FY2022	9 Months FY2023	9 Months FY2024	9 Months FY2025	YoY Change	
					Amount	Percentage
Net sales	256.6	286.6	307.0	282.2	(24.8)	(8%)
Operating income	(4.8)	5.8	7.6	6.1	(1.5)	(20%)
<i>Operating income margin</i>	<i>(1.9%)</i>	<i>2.0%</i>	<i>2.5%</i>	<i>2.2%</i>	<i>(0.3%)</i>	
<i>Operating Income *</i>	<i>(4.8)</i>	<i>1.7</i>	<i>10.8</i>	<i>5.9</i>	<i>(4.9)</i>	<i>(45%)</i>
<i>Operating Income Ratio *</i>	<i>(1.9%)</i>	<i>0.6%</i>	<i>3.5%</i>	<i>2.1%</i>	<i>(1.4%)</i>	
Ordinary profit	(7.9)	4.8	5.6	6.5	+0.9	+16%
Profit attributable to owners of parent	(11.6)	2.0	2.0	7.4	+5.4	+270%

* Operating performance after excluding one-time factor, which was reversing/recording of allowance for doubtful accounts related to accounts receivable from the China ATM project

Exchange rate	FY2024	FY2025
USD/JPY	152.6	148.7
EUR/JPY	164.8	171.8

For the first nine months of FY2025, net sales were ¥282.2 billion, operating income was ¥6.1 billion, ordinary profit was ¥6.5 billion and profit attributable to owners of parent was ¥7.4 billion.

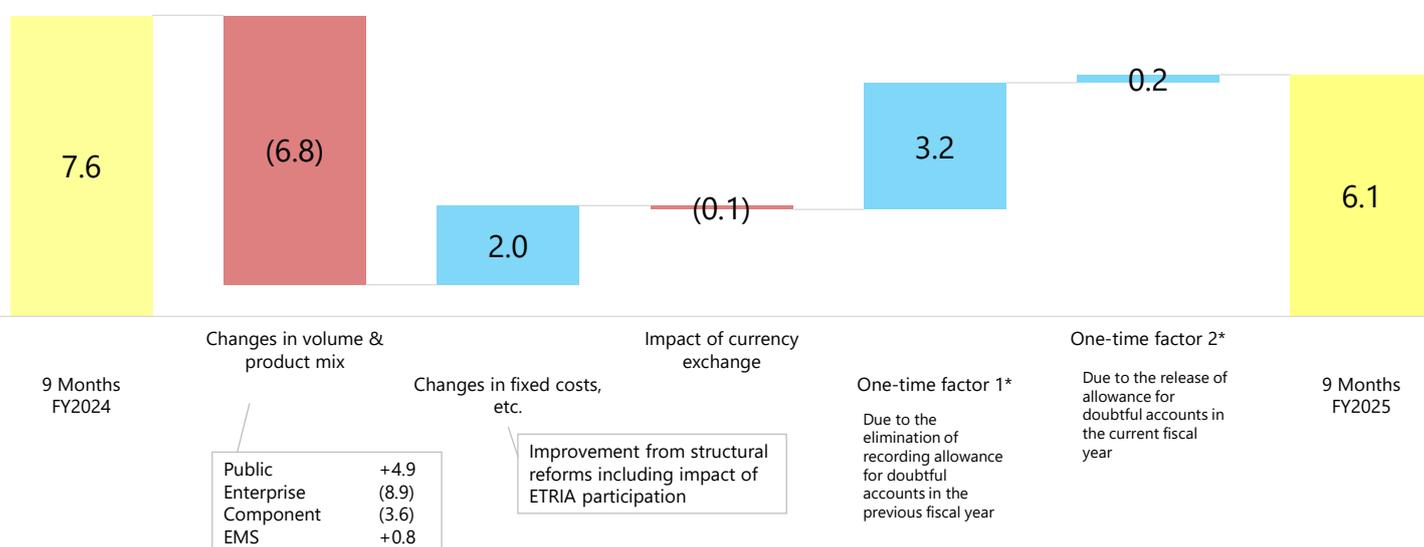
In the absence of special demand such as large-scale projects seen in the last fiscal year, we maintained net sales at a steady level. At the same time, our earning capability has been steadily improving through the accumulation of various measures, including cost structure reforms in each business. Operating income has been progressing largely in line with our assumptions.

Profit attributable to owners of parent increased significantly, mainly due to the recording of ¥5.1 billion in extraordinary income business transfer associated with our participation in ETRIA.

Reasons for Changes in Operating Performance

Enterprise Solutions saw a significant decrease due to absence of large-scale projects including Japan's new banknotes, while Public Solutions increased sales resulted in improved performance.

(Billion Yen)



© Copyright 2026 Oki Electric Industry Co., Ltd.

5/12

Next, here are the reasons for changes in operating performance for the nine months.

“Changes in volume & product mix” had a negative impact of ¥6.8 billion. While Enterprise Solutions posted a big decrease for lack of large-scale projects including Japan’s new banknotes, Public Solutions, which we have been focusing on since the last fiscal year, achieved higher sales and a large increase in operating income. In addition, Component Products saw a decrease in profit due to a decline in printer consumables sales, while EMS improved its performance.

“Changes in fixed costs etc.” improved by ¥2.0 billion. This reflects a reduction in fixed costs because of the cost structure reforms that each business division has been implementing since the last fiscal year, including the effects of integrating the development and production functions of the printer business into ETRIA from Q3 beginning. The benefits of these cost structure reforms are steadily materializing.

“Impact of currency exchange” had a negative impact of ¥0.1 billion.

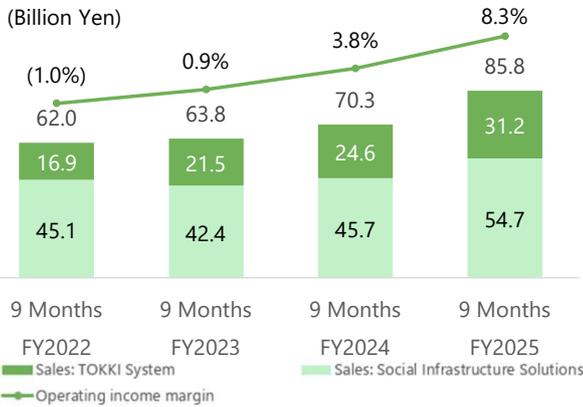
Both of one-off factors relate to the impact of changes in allowances for doubtful accounts about receivables from past ATM projects in China. This includes the elimination impact of the ¥3.2 billion allowances recorded the last fiscal year following a review of the collection scenario, as well as the impact of a ¥0.2 billion reversal of allowance due to partial collection of receivables in the current fiscal year.

These are the main factors behind the changes in operating income.

- The First Three Quarters of FY2025 Results
- Business Segment Overview
- FY2025 Full-Year Forecasts

Next, here are net sales and operating performance by business segment.

- Both Social Infrastructure Solutions and TOKKI Systems increased sales and improved operating performance.
- Full-year operating income forecast has been revised upward by ¥4.0 billion from the initial forecast under steady conditions of related markets



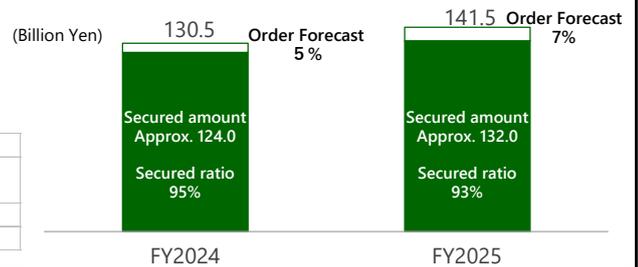
Social Infrastructure Solutions business

- Market conditions stay favorable of firefighting, disaster preparedness, and roads. Currently working to ensure the deliveries for orders already received.
- Telecommunication business now focuses on expanding products for carriers into private network markets.

TOKKI System business

- Sales and orders remain steady, mainly for underwater acoustics. Continuing our proposal activities for the equipment transfer project for Australia's next-generation general-purpose frigates.

(Reference) Progress toward annual sales target [As of End of January]



(Billion Yen)	9 Months				Full-Year		
	FY2022	FY2023	FY2024	FY2025	FY2024	FY2025 Forecast	Reference
Sales	62.0	63.8	70.3	85.8	130.5	141.5	Same as initial forecast
Operating income	(0.6)	0.6	2.7	7.1	14.1	17.5	Up by +4.0 from initial forecast

First, let me address Public Solutions.

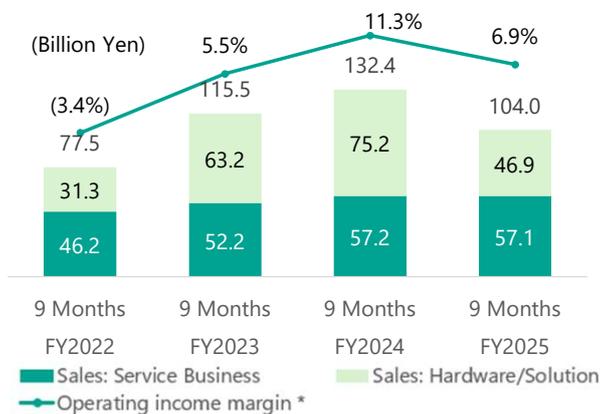
Net sales increased by ¥15.5 billion YoY to ¥85.8 billion. Operating income was ¥7.1 billion, improving by ¥4.4 billion from the previous fiscal year.

The market environment remains firm, particularly in firefighting and disaster prevention, roads, and defence. As shown in the graph on the right, the progress toward securing full-year net sales stands at 93% at this point.

We are focusing on winning the remaining orders, while steadily preparing to complete deliveries for projects already received. Based on reviews of progress and profitability for individual projects, we have revised our full-year operating income forecast upward by ¥4.0 billion from the initial forecast.

Full-year operating income is expected to be ¥17.5 billion, coming from solid market environment; our earning capability is steadily improving.

- Even without large-scale projects over the past two years, stable sales and operating income margin were secured.
- To drive future business growth, initiatives to win new customers and reduce product costs are being rolled out.



- Replacement acquisitions in Japan's financial market are progressing steadily by strengthening efforts to win new customers. In line with this, our operation support services are being enhanced, including maintenance and monitoring services.
- New challenges for business growth are being accelerated in Indian market, where the first delivery was made regarding the locally manufactured model of ATM in December 2025, as well as Asian markets.
- In Vietnam, the operation of our new factory has been stable, while strengthening local procurement function to further enhance our cost competitiveness too.

(Billion Yen)	9 Months				Full-Year		Reference
	FY2022	FY2023	FY2024	FY2025	FY2024	FY2025 Forecast	
Sales	77.5	115.5	132.4	104.0	179.8	154.0	Down by (3.5) from initial forecast
Operating income	(2.6)	10.5	11.8	7.4	13.1	11.0	Same as initial forecast
Operating income *	(2.6)	★ 6.4	★ 15.0	★ 7.2	★ 17.0	11.0	Same as initial forecast

*Operating performance after excluding one-time factor, which was a reversal of allowance for doubtful accounts related to accounts receivable from the China ATM project

Next comes Enterprise Solutions.

Net sales decreased by ¥28.4 billion YoY to ¥104.0 billion. Operating income also decreased by ¥7.8 billion to ¥7.2 billion on a basis excluding one-off factors. This was because of an absence from the large-scale projects including Japan's new banknote projects in H1 of the previous fiscal year.

In the current fiscal year, there have been no such large-scale projects, and we have returned a normal period. Meanwhile, through the steady implementation of measures such as fixed cost reductions, the operating income margin improved roughly to 7%. Our underlying earnings capability is steadily being enhanced.

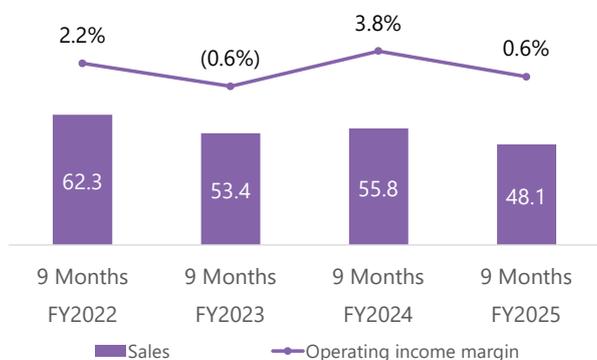
In the domestic financial market, we are focusing on winning replacements and creating demand by responding to diverse needs. We are promoting initiatives to expand maintenance services for ATMs and office terminals, especially for financial institutions.

Overseas, we are accelerating business expansion in the Asian market and working to create new growth opportunities. For example, in India, we have started sales of ATMs which were manufactured in the local production administration established in September 2025.

In addition, in Vietnam, our new plant has successfully commenced operations, and we are enhancing local procurement function. Through these initiatives, we aim to further improve production efficiency and competitiveness, strengthening and stabilizing profitability.

- Net sales and operating income decrease YoY with printer consumables sales weakened.
- Following a detailed review of projects scheduled for delivery at the fiscal year-end, full-year forecasts revised downwards; net sales by ¥2.5 billion and operating income by ¥1.0 billion.

(Billion Yen)



➤ Status of Initiatives to Stabilize Earnings

- ✓ Operations under the new business administration following participation in ETRIA are progressing steadily.
- ✓ Sales structure is being enhanced by expanding the product lineup and launching new models.
- ✓ Structural reform at overseas sales subsidiaries is in progress.

(Billion Yen)	9 Months			
	FY2022	FY2023	FY2024	FY2025
Sales	62.3	53.4	55.8	48.1
Operating income	1.4	(0.3)	2.1	0.3

Full-Year		
FY2024	FY2025 Forecast	Reference
75.8	70.0	Down by (2.5) from initial forecast
2.9	2.0	Down by (1.0) from initial forecast

© Copyright 2026 Oki Electric Industry Co., Ltd.

9/12

Next, here is Component Products.

Net sales decreased by ¥7.7 billion YoY to ¥48.1 billion. Operating income also decreased by ¥1.8 billion to ¥0.3 billion.

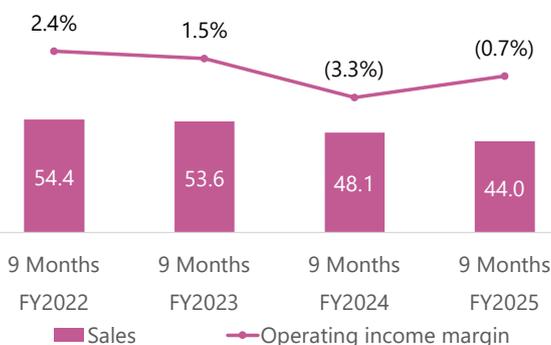
Both net sales and operating income declined, mainly due to lower overseas consumables sales of printer. Meanwhile, we are currently implementing structural reforms at our overseas sales subsidiaries and will continue to focus on profit-oriented management.

Regarding the full-year forecast, considering recent business trends, we have revised our forecast downward: net sales are expected to decrease by ¥2.5 billion to ¥70.0 billion, and operating income is expected to decrease by ¥1.0 billion to ¥2.0 billion.

The integration of the development and production functions of the printer business into ETRIA is progressing smoothly. Under this new business administration, we will further enhance product development capabilities and accelerate cost reductions. In addition, we will work to enhance sales through taking back multifunction printers to our product lineup and introducing new models, with the aim of stabilizing profitability in the medium to long term.

- Despite an influence of inventory adjustments and development delays in D/EMS customers, Component business saw new customer acquisition and recovery in demand, leading to operating performance improvement.
- Full-year forecasts have been revised downward from the last forecast, following a closer review of progress by business, with net sales lowered by ¥2.5 billion and operating income lowered by ¥2.0 billion.

(Billion Yen)



➤ D/EMS business

- ✓ Some customers remained affected by inventory adjustments and development delays. While enhancing proposals for Comprehensive EMS service, the full-year forecasts are expected to fall short of initial assumptions.

➤ Components business

- ✓ Printed Circuit Boards (PCBs)
Acquisitions of new customers have been progressing well for both AI semiconductor and aerospace sector.
- ✓ Cables
As inventory adjustments among major customers in FA and robotics markets are almost over, demand has been recovering.

(Billion Yen)	9 Months				Full-Year		
	FY2022	FY2023	FY2024	FY2025	FY2024	FY2025 Forecast	Reference
Sales	54.4	53.6	48.1	44.0	65.9	64.0	Down by (2.5) from last forecast
Operating income	1.3	0.8	(1.6)	(0.3)	(0.8)	2.0	Down by (2.0) from last forecast

© Copyright 2026 Oki Electric Industry Co., Ltd.

10/12

Finally, regarding EMS, net sales decreased by ¥4.1 billion YoY to ¥44.0 billion, reflecting the impact of the transfer of a subsidiary engaged in small motor business. Operating loss improved by ¥1.3 billion to a loss of ¥0.3 billion.

In DMS/EMS business, inventory adjustments at certain customers continue, and sales remain below the previous fiscal year due also to delays in development at some customers. We continue to strengthen proposals for our Comprehensive EMS service, and we have already received orders; however, the full-year forecasts are below our initial assumptions.

Meanwhile, in Components business, orders for PCBs remain strong, including new projects for AI semiconductors as well as aerospace markets. In addition, demand has recovered for Cables for FA and robotics markets, and operating performance is steadily improving.

Regarding full-year projection, although operating performance has been steadily improving on the back of growth in high-margin Components business, we have revised forecasts because of the current order situation in the DMS/EMS business and other factors. We now expect net sales of ¥64.0 billion, down by ¥2.5 billion from the last forecast, and operating income of ¥2.0 billion, down by ¥2.0 billion.

We will continue to closely monitor demand trends by market and customer and steadily implement measures to restore profitability.

- The First Three Quarters of FY2025 Results
- Business Segment Overview
- FY2025 Full-Year Forecasts

Next, here are FY2025 full-year forecasts.

Summary of Financial Forecasts

- Full-year forecasts are revised based on current business environment and progress, with net sales lowered by ¥10.0 billion to ¥430.0 billion, and operating income heightened by ¥1.0 billion to ¥20.0 billion.
- Profit attributable to owners of parent is revised upward by ¥3.0 billion to ¥19.0 billion due to favorable impacts from foreign exchange projection as well as selling cross shareholdings.
- The annual dividend per share currently remains unchanged at ¥50; however we will consider reviewing it depending on business performance going forward.

(Billion Yen)	FY2022 Results	FY2023 Results	FY2024 Results	FY2025 Forecasts Nov 6, 2025	FY2025 Forecasts Feb 5, 2026	YoY Change		Change to Forecasts	
						Amount	Percentage	Amount	Percentage
Net sales	369.1	421.9	452.5	440.0	430.0	(22.5)	(5%)	(10.0)	(2%)
Operating income	2.4	18.7	18.6	19.0	20.0	+1.4	+8%	+1.0	+5%
<i>Operating income margin</i>	<i>0.7%</i>	<i>4.4%</i>	<i>4.1%</i>	<i>4.3%</i>	<i>4.7%</i>	<i>+0.6%</i>		<i>+0.4%</i>	
Ordinary profit	(0.3)	18.3	16.8	17.0	20.0	+3.2	+19%	+3.0	+18%
Profit attributable to owners of parent	(2.8)	25.6	12.5	16.0	19.0	+6.5	+52%	+3.0	+19%
ROE (%)	(2.7%)	21.4%	8.7%	9.4%	9.4%	+0.7%		±0.0%	
Equity ratio (%)	25.4%	33.3%	35.4%	37.0%	37.0%	+1.6%		±0.0%	
Dividend per share (yen)	20	30	45	50	50	+5	+11%	±0	±0%

© Copyright 2026 Oki Electric Industry Co., Ltd.

12/12

Net sales are forecasted to be ¥430.0 billion, representing a downward revision of ¥10.0 billion from the last forecast, while operating income is forecasted to be ¥20.0 billion, an upward revision of ¥1.0 billion.

In addition, after reviewing non-operating items, including the impact/progress of the sale of cross shareholdings as well as foreign exchange, profit attributable to owners of parent is forecasted to be ¥19.0 billion, an upward revision of ¥3.0 billion.

Our dividend forecast remains unchanged. However, depending on future business performance, we intend to consider revising the dividend, based on our management target of a dividend payout ratio of 30% or higher.

As we enter the final phase of the Medium-Term Business Plan 2025, we will work toward fiscal year-end to complete our initiatives to strengthen profitability, both in each business and on a company-wide basis.

This concludes the financial results presentation for the first 9 months of FY2025.

Finally, I would like to announce that we will be releasing our next management plan. We plan to disclose the essence of the plan for FY2026 and beyond by the end of March. We will soon provide details on the disclosure date and format on our website.

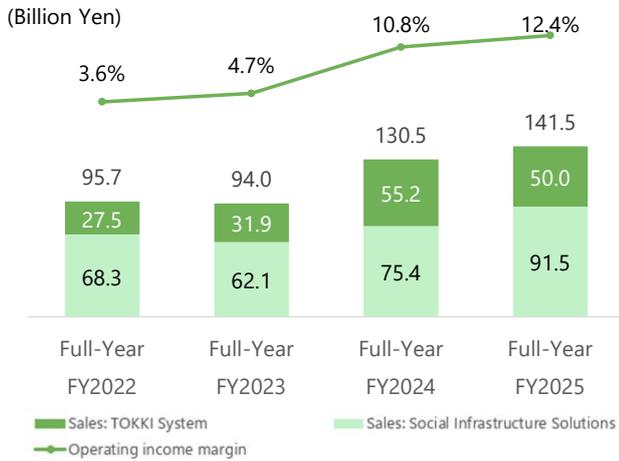
Thank you for your attention.

Supplementary Materials

(Reference) Full-Year Performance Trend by Segment 1/2

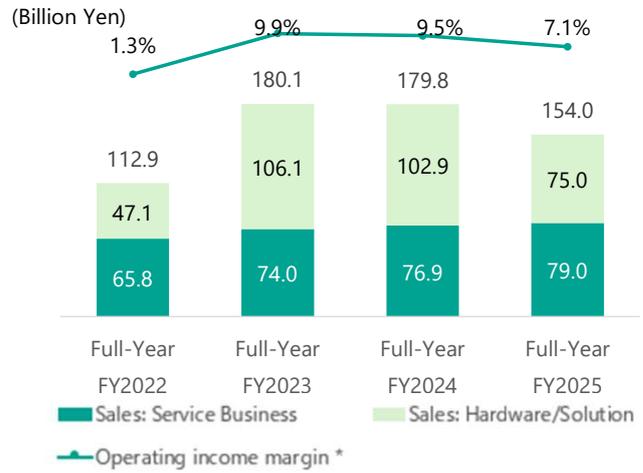


Public Solutions



(Billion Yen)	FY2022	FY2023	FY2024	FY2025 Forecast
Sales	95.7	94.0	130.5	141.5
Operating income	3.4	4.4	14.1	17.5

Enterprise Solutions



(Billion Yen)	FY2022	FY2023	FY2024	FY2025 Forecast
Sales	112.9	180.1	179.8	154.0
Operating income *	1.5	* 17.9	* 17.0	11.0

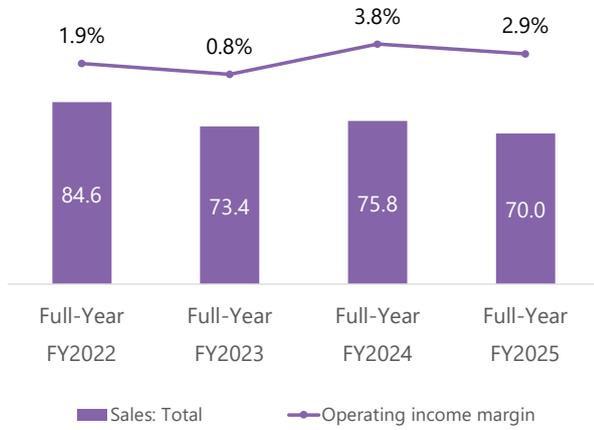
*Operating performance after excluding one-time factor, which was a reversal of allowance for doubtful accounts related to accounts receivable from the China ATM project

(Reference) Full-Year Performance Trend by Segment 2/2



Component Products

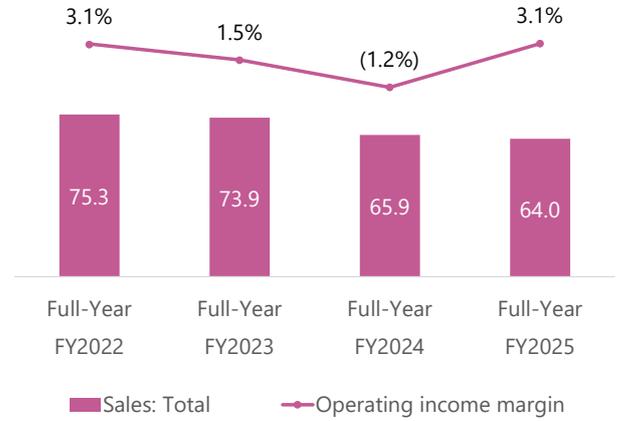
(Billion Yen)



(Billion Yen)	FY2022	FY2023	FY2024	FY2025 Forecast
Sales	84.6	73.4	75.8	70.0
Operating income	1.6	0.6	2.9	2.0

EMS

(Billion Yen)



(Billion Yen)	FY2022	FY2023	FY2024	FY2025 Forecast
Sales	75.3	73.9	65.9	64.0
Operating income	2.3	1.1	(0.8)	2.0

(Reference) Balance Sheet as of December 31, 2025

(Billion Yen)	End of Mar 2025	End of Dec 2025	Change from Mar
Current Assets	231.9	228.2	(3.7)
Fixed Assets	179.1	190.7	+11.6
Assets	411.0	418.9	+7.9
Current Liabilities	167.0	178.5	+11.5
Fixed Liabilities	98.2	87.5	(10.7)
Liabilities	265.2	266.0	+0.8
Equity	145.6	152.8	+7.2
Others	0.1	0.1	±0.0
Net Assets	145.7	152.9	+7.2
Total liabilities & net assets	411.0	418.9	+7.9
Equity ratio (%)	35.4	36.5	+1.1
D/E ratio (Times)	0.7	0.7	±0.0

(Reference) Cash Flows for 9 mos. FY2025

(Billion Yen)	9 Months FY2024	9 Months FY2025	YoY Change
I Cash flows from operating activities	3.5	(5.8)	(9.3)
II Cash flows from investing activities	(10.2)	(9.7)	+0.5
Free cash flows (I + II)	(6.7)	(15.5)	(8.8)
III Cash flows from financing activities	2.8	5.4	+2.6

Purchase of PP&E and intangible assets	11.4	11.2	(0.2)
Depreciation	11.1	11.2	+0.1

(Billion Yen)	End of Mar 2025	End of Dec 2025	Change from Mar
Cash and cash equivalents	36.2	27.0	(9.2)

(Reference) Financial Results by Segment for 9 mos. FY2025

(Billion Yen)		9 Months FY2022	9 Months FY2023	9 Months FY2024	9 Months FY2025	YoY Change	
						Amount	Percentage
Public	Net sales	62.0	63.8	70.3	85.8	+15.5	+22%
Solutions	Operating income	(0.6)	0.6	2.7	7.1	+4.4	+163%
	Operating income margin	(1.0%)	0.9%	3.8%	8.3%	+4.5%	
Enterprise	Net sales	77.5	115.5	132.4	104.0	(28.4)	(21%)
Solutions	Operating income	(2.6)	10.5	11.8	7.4	(4.4)	(37%)
	Operating income margin	(3.4%)	9.1%	8.9%	7.1%	(1.8%)	
Component	Net sales	62.3	53.4	55.8	48.1	(7.7)	(14%)
Products	Operating income	1.4	(0.3)	2.1	0.3	(1.8)	(86%)
	Operating income margin	2.2%	(0.6%)	3.8%	0.6%	(3.2%)	
EMS	Net sales	54.4	53.6	48.1	44.0	(4.1)	(9%)
	Operating income	1.3	0.8	(1.6)	(0.3)	+1.3	-
	Operating income margin	2.4%	1.5%	(3.3%)	(0.7%)	+2.6%	
Others	Net sales	0.4	0.3	0.3	0.3	±0.0	±0%
	Operating income	0.4	(0.7)	(1.0)	(1.1)	(0.1)	-
Corporate/Eliminations	Operating income	(4.6)	(5.1)	(6.3)	(7.4)	(1.1)	-
Total	Net sales	256.6	286.6	307.0	282.2	(24.8)	(8%)
	Operating income	(4.8)	5.8	7.6	6.1	(1.5)	(20%)
	Operating income margin	(1.9%)	2.0%	2.5%	2.2%	(0.3%)	
	Ordinary profit	(7.9)	4.8	5.6	6.5	+0.9	+16%
	Profit attributable to owners of parent	(11.6)	2.0	2.0	7.4	+5.4	+270%

(Reference) Quarterly Performance Trends by Segment

(Billion Yen)		FY2023					FY2024					FY2025		
		Q1	Q2	Q3	Q4	Total	Q1	Q2	Q3	Q4	Total	Q1	Q2	Q3
Public	Net sales	19.3	20.0	24.5	30.1	94.0	19.1	22.2	29.0	60.2	130.5	21.5	28.8	35.5
Solutions	Operating income	(0.1)	(0.7)	1.4	3.9	4.4	(1.3)	0.8	3.2	11.4	14.1	(0.3)	2.3	5.1
Enterprise	Net sales	27.4	36.5	51.5	64.7	180.1	45.2	41.9	45.3	47.4	179.8	33.6	34.3	36.1
Solutions	Operating income	1.9	2.0	6.6	11.4	22.0	7.8	3.5	0.5	1.3	13.1	2.0	3.0	2.4
Component	Net sales	17.0	17.9	18.5	20.0	73.4	17.9	18.8	19.1	20.0	75.8	15.6	16.6	15.9
Products	Operating income	(0.8)	1.3	(0.8)	0.9	0.6	(0.1)	1.0	1.2	0.8	2.9	0.1	0.0	0.2
EMS	Net sales	17.7	18.8	17.1	20.3	73.9	15.6	16.8	15.7	17.8	65.9	14.3	14.5	15.2
	Operating income	0.6	0.3	(0.1)	0.3	1.1	(0.6)	(0.4)	(0.6)	0.8	(0.8)	(0.5)	0.1	0.1
Others	Net sales	0.1	0.1	0.1	0.1	0.4	0.1	0.1	0.1	0.1	0.4	0.1	0.0	0.2
	Operating income	(0.1)	(0.3)	(0.3)	(0.4)	(1.1)	(0.4)	(0.4)	(0.2)	(0.5)	(1.5)	(0.4)	(0.4)	(0.3)
Corporate/Eliminations	Operating income	(1.4)	(1.5)	(2.2)	(3.2)	(8.3)	(1.6)	(2.1)	(2.7)	(2.8)	(9.2)	(2.3)	(2.5)	(2.6)
Total	Net sales	81.5	93.3	111.8	135.3	421.9	97.9	99.8	109.3	145.5	452.5	85.1	94.3	102.8
	Operating income	0.0	1.0	4.8	12.9	18.7	3.9	2.3	1.4	11.0	18.6	(1.4)	2.6	4.9

Financial Forecasts by Segment for FY2025



(Billion Yen)		FY2022 Results	FY2023 Results	FY2024 Results	Nov 6, 2025 Forecasts Nov 6, 2025	FY2025 Forecasts Feb 5, 2026	YoY Change		Change to Forecasts	
							Amount	Percentage	Amount	Percentage
Public	Net sales	95.7	94.0	130.5	141.5	141.5	+11.0	+8%	(±0.0)	±0%
Solutions	Operating income	3.4	4.4	14.1	13.5	17.5	+3.4	+24%	+4.0	+30%
	Operating income margin	3.6%	4.7%	10.8%	9.5%	12.4%	+1.6%		+2.9%	
Enterprise	Net sales	112.9	180.1	179.8	157.5	154.0	(25.8)	(14%)	(3.5)	(2%)
Solutions	Operating income	1.5	22.0	13.1	11.0	11.0	(2.1)	(16%)	(±0.0)	±0%
	Operating income margin	1.3%	12.2%	7.3%	7.0%	7.1%	(0.2%)		+0.1%	
Component	Net sales	84.6	73.4	75.8	72.5	70.0	(5.8)	(8%)	(2.5)	(3%)
Products	Operating income	1.6	0.6	2.9	3.0	2.0	(0.9)	(31%)	(1.0)	(33%)
	Operating income margin	1.9%	0.8%	3.9%	4.1%	2.9%	(1.0%)		(1.2%)	
EMS	Net sales	75.3	73.9	65.9	66.5	64.0	(1.9)	(3%)	(2.5)	(4%)
	Operating income	2.3	1.1	(0.8)	4.0	2.0	+2.8	-	(2.0)	(50%)
	Operating income margin	3.1%	1.5%	(1.2%)	6.0%	3.1%	+4.3%		(2.9%)	
Others	Net sales	0.5	0.4	0.4	2.0	0.5	+0.1	+345%	(1.5)	(75%)
	Operating income	0.4	(1.1)	(1.5)	(1.5)	(1.5)	±0.0	-	(±0.0)	±0%
Corporate/Eliminations	Operating income	(6.8)	(8.3)	(9.2)	(11.0)	(11.0)	(1.8)	-	(±0.0)	±0%
Total	Net sales	369.1	421.9	452.5	440.0	430.0	(22.5)	(5%)	(10.0)	(2%)
	Operating income	2.4	18.7	18.6	19.0	20.0	+1.4	+8%	+1.0	+5%
	Operating income margin	0.7%	4.4%	4.1%	4.3%	4.7%	+0.6%		+0.4%	
	Ordinary profit	(0.3)	18.3	16.8	17.0	20.0	+3.2	+19%	+3.0	+18%
	Profit attributable to owners of parent	(2.8)	25.6	12.5	16.0	19.0	+6.5	+52%	+3.0	+19%
	Dividend per share (yen)	45	45	45	50	50	+5	+11%	±0	±0%

(Reference) Major Products and Services

Public Solutions	<ul style="list-style-type: none">• Roads (ETC, VICS), air traffic control, disaster prevention, firefighting• Business systems for central government offices, government statistics systems• Defense systems (underwater acoustics, information)• Aviation equipment• Infrastructure monitoring• Carrier networks, video distribution, 5G/local 5G
Enterprise Solutions	<ul style="list-style-type: none">• ATMs, cash handling equipment• Bank branch terminals, ticket reservations issuing terminals, check-in terminals• ATM monitoring/operation services• Bank branch systems, system to centralized back-office operations• Railway ticket issuance systems, airport check-in systems• Manufacturing systems (ERP, IoT)• Construction and Maintenance Services
Component Products	<ul style="list-style-type: none">• AI edge computers, sensors, IoT networks• PBXs, business phones, contact centers• Cloud services• LED printers
EMS	<ul style="list-style-type: none">• Consigned designing and manufacturing services• Printed circuit boards•

- ✓The projections and plans in this material are based on information currently available to OKI as of the date of publication and certain assumptions judged as rational, therefore actual results are subject to change depending upon the changes of business environments and other conditions.
- ✓Indication method of amounts in hundred millions (yen) are as follow:
Amounts in each item are rounded to the nearest hundred million yen. Variances are calculated in the hundred millions.