



# Oki Electric Financial Results for the First Half of the Fiscal Year ending March 31, 2005

October 28, 2004 Oki Electric Industry Co., Ltd.





- 1. Financial Results of the Fiscal Year ending March 2005
  - 1) First Half Results
    - 1-1) Overview
    - 1-2) P/L
    - 1-3) B/S
  - 2) Full Year Projections
  - 3) Segment Information
  - 4) Cash Flows
  - 5) Acquisitions of Property, Plant & Equipment; R&D
  - 6) Number of Employees

- 2. Focusing Businesses
  - 1) Three Focusing Businesses
    - 1-1) Info-Telecom Systems
    - 1-2) Semiconductors
    - 1-3) Printers
  - 2) Mid-term Business Target

<sup>\*</sup> The projections and plans on this material are subject to change depending upon the changes of business environments and other conditions.





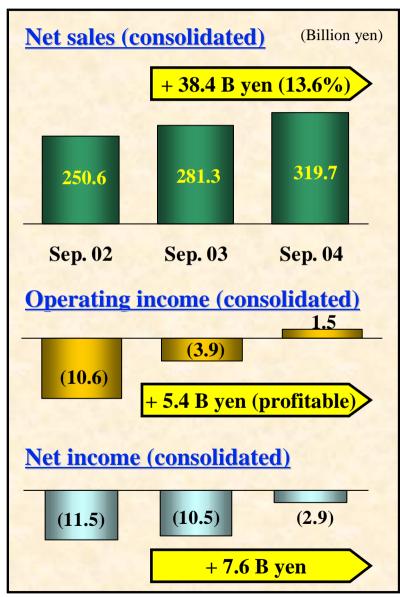
#### **Business Environment**

## <**Economy**>

• Continued relatively steady recovery: Increase in enterprise capital investments and activities in digital home appliances

## <**Oki's Business**> (Compared with previous FY)

- Substantial sales growth from increase in system investments by financial institutions, expansion of IP-related investments by telecom carriers, growth of color printer market, and favorable demands for semiconductors
- Operating income restored profitability and net income improved due to sales growth and business structural reforms







• Profitable operating income due to substantial sales increase and business structural reform

Comparison of co	onsolidated l	P/L	(Billion yen)	<b>Consolida</b>	ted net sale	<u>S</u>	(Billion yen)
	Sep. 03	Sep. 04	Variance		Sep. 03	Sep. 04	Variance
	-	_		Info sys.	151.6	160.1	8.5
Net sales	281.3	319.7	38.4	Telecom	44.5	52.1	7.6
(Cost of sales ratio)	(76.0%)	(74.7%)	(+1.3 %)	Devices	60.0	76.6	16.6
Cost of sales	213.7	238.7	25.0	Others	25.2	30.9	5.7
SG&A	71.5	79.5	8.0	<u>Consolida</u>	ted operativ	ng income	(Billion yen)
<b>Operating income</b>	(3.9)	1.5	5.4		Sep. 03	Sep. 04	Variance
Other income	(4.3)	(2.1)	2.2	Info sys.	5.1	1.8	· · ·
	(4.3)	(2.1)	۷.2	Telecom	(1.6)	0.3	
Recurring income	(8.2)	(0.6)	7.6	Devices	(2.1)	3.4	
Extraordinary	0.0	1.0	0.1	Others	0.5	1.4	0.9
income	0.9	1.0	0.1	Corp. & eliminates	(5.8)	(5.4	) 0.4
Extraordinary loss	7.4	5.1	(2.3)	Average cu	urrency exc	hange ra	<u>te</u>
Income before taxes	(14.7)	(4.7)	10.0		Actua	l rate	Plan
Income taxes	(14.7)	(1.8)	2.4		1H, FY Mar. 04	1H, FY Mar.05	FY Mar. 05
	× ,	~ /		USD	118.1	109.9	105
Net income	(10.5)	(2.9)	7.6	Euro	133.5	133.3	130

4

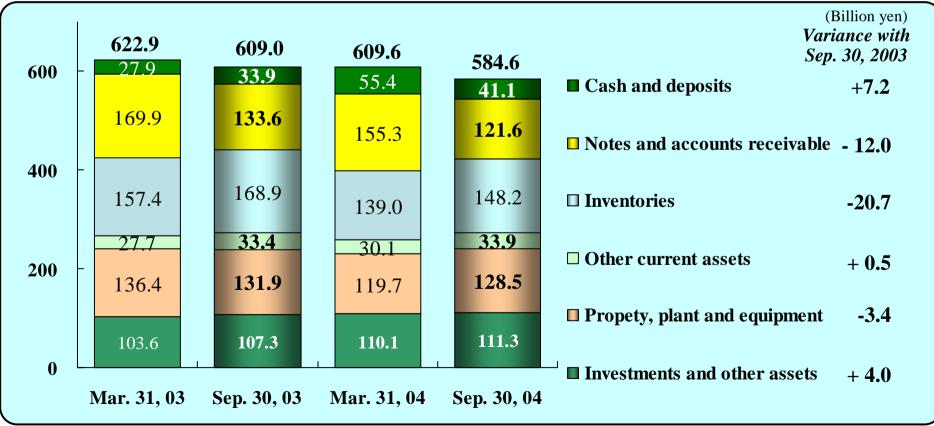
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## <<u>Balance Sheet: Assets></u>

- Total assets decreased by 24.4 B yen from same period the previous year, due to reduction of accounts receivables and inventories
- Major turnover ratios improved substantially

Turnover ratio	Sep. 03	Sep.04	Variance
Total assets	0.91	1.07	0.16 improvement
Notes and accounts receivable	3.71	4.62	0.91 improvement
Inventory	3.45	4.45	1.00 improvement



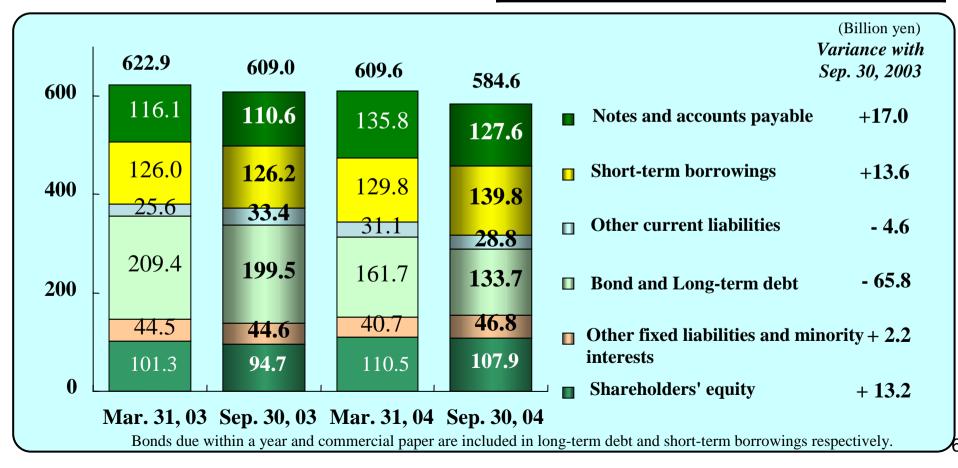


(%)

## <u><Balance Sheet: Liabilities and Shareholders' Equity></u>

• Interest bearing debt decreased by 52.3 B yen from same period the previous year, due to improvement in cash flows

	Sep. 03	Sep.04	Variance
Interest-bearing debt ratio	53.5	46.8	6.7 improvement
Shareholders' equity ratio	15.5	18.5	3.0 improvement





#### <**Economy forecast**>

- While enterprise capital investment expands and consumer spending remains steady, economy outlook is unclear
- Concerns include pricing pressure from fiercer competition and impact on economy from rising oil price

### <Market trend>

- Info systems: Financial institutions shift from new banknotes-related investment to IT and network-related investment. Delay in large governmental projects
- Telecom: Carriers investments shift to Broadband IP network. Tougher price competition
- Device: Semiconductor market growth slows down. LSIs for telecom and digital appliances remain steady until December 2004

#### <Impact on profit by currency exchange rate>

	First half actual rate		Second half projections			
	Projected rate	Actual rate	Projected rate	Sales in foreign currency	Impact on profit by 1yen change*	
US dollar	105 yen/\$	109.9 yen/\$	105 yen/\$	400 million USD	100 million yen	
Euro	130 yen/E	133.3 yen/E	130 yen/E	350 million Euro	150 million yen	

## <Full year projections>

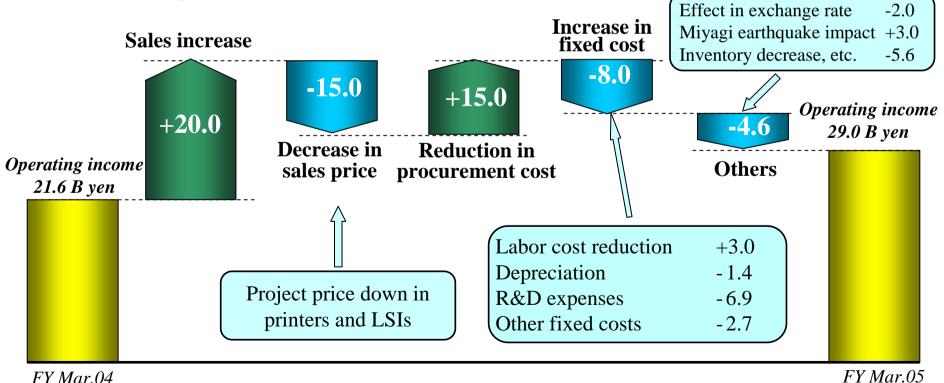
\* After deducting purchase in foreign currency and exchange contract

(Billion yen)	Net sales	Operating income	Recurring income	Net income
Oct. 28 projections	710.0	29.0	21.0	10.0
July 28 projections	680.0	29.0	20.0	10.0



## **Cause of 7.4 B yen increase from the previous year in operating income**

- Increase capital investment and R&D for future business development
- Sales increase and procurement cost reduction offset causes of profit decline including price down, strong yen, and investments
- Though bonuses increase as it links with performance, labor costs decrease by 3.0 B yen due to headcount reduction and decrease in retirement benefit through returning pension funds to the government

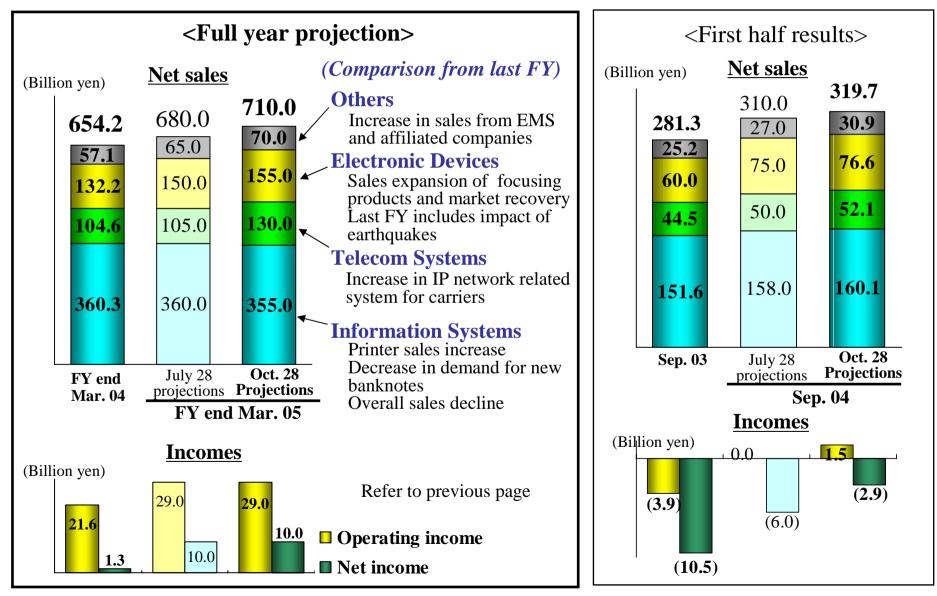






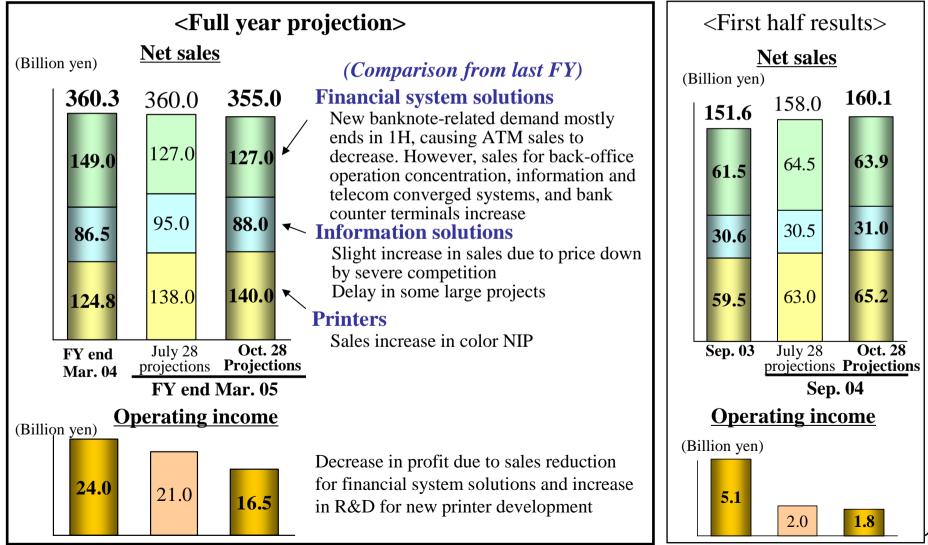
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• Achieve increase in sales and income relative to the previous fiscal year





• Demand related to new banknote mostly ends in the 1st half. Though sales decrease was partly offset by sales from financial IT solutions and color printers, operating income decreased on an year-on-year basis due to R&D increase



10

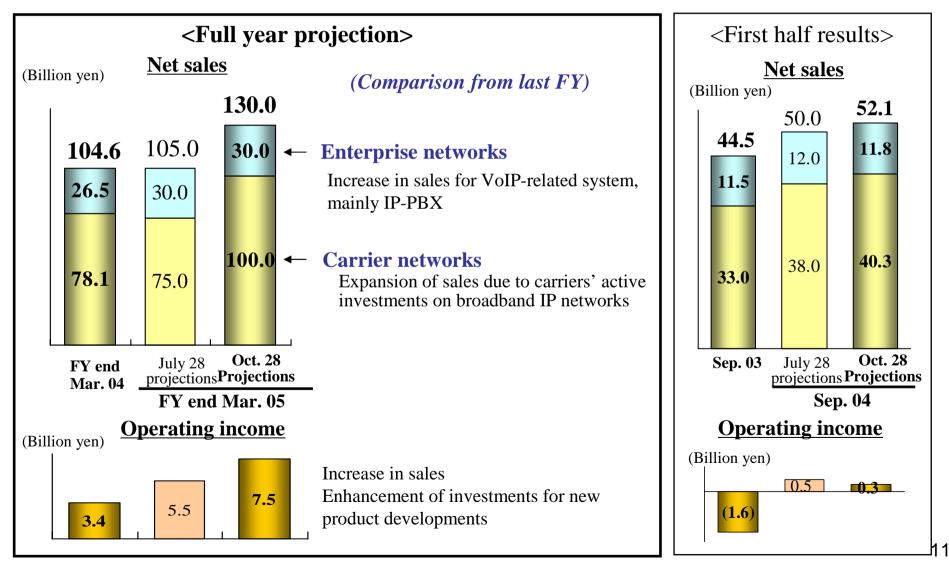
Network Solution

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- Increase in both sales and operating income backed by carriers' investments on networks
- Enhance R&D investments for future growth



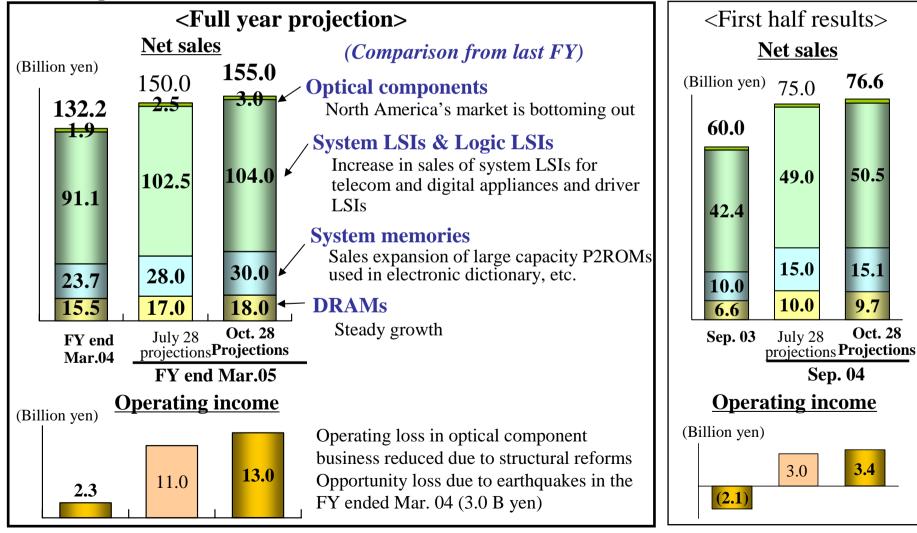


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• Demand increase in personal and mobile markets. Though unclear outlook in the second half, sales increase is expected

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• Increase in operating income due to sales increase and structural reform in optical components business





# Cash Flows

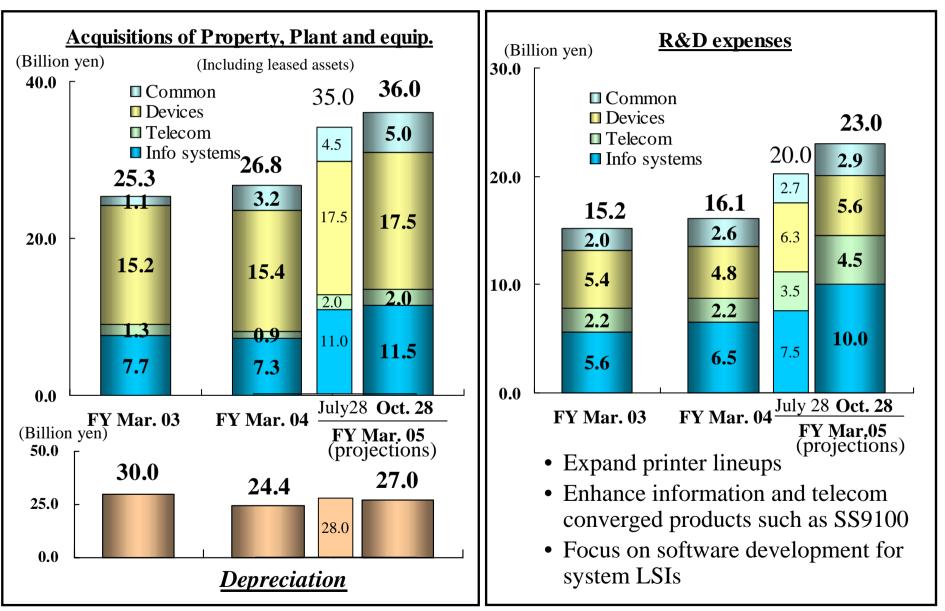
• Free cash flows (FCF) improved 12.3 B yen from previous projections (July 28) due to decrease in operating assets and liabilities, etc. Full year FCF also expected to improve by 5.0 B yen

(Billion yen)	FY Mar. 04 (results)		FY Ma (results/pr		FY Mar. 05 (July 28 project.)
(Binton yen)	1 <sup>st</sup> Half	Full year	1 <sup>st</sup> Half	Full year	Full year
I. Cash flows from operating activities	27.1	92.3	30.8	65.0	55.0
Income (loss) before income taxes	(14.7)	2.3	(4.7)	16.0	18.0
Depreciation & amortization	16.8	33.6	15.7	35.0	36.0
Changes in operating assets & liabilities	16.7	40.1	18.0	10.0	0
Others	8.3	16.3	1.8	4.0	1.0
II. Cash flows from investing activities	(10.4)	(19.2)	(28.5)	(45.0)	(40.0)
Purchases of property, plant & equipment	(10.1)	(24.0)	(22.0)	(36.0)	(31.0)
Others	(0.3)	4.8	(6.5)	(9.0)	(9.0)
Free cash flows (I+II)	<b>16.7</b>	73.1	2.3	20.0	15.0
III. Cash flows from financing activities	(9.3)	(43.6)	(15.7)	(25.0)	(25.0)
Redemption of bonds	(7.7)	(39.9)	(10.0)	(15.0)	(15.0)
Changes in other interest bearing debts, etc.	(1.6)	(3.7)	(5.7)	(10.0)	(10.0)
Net cash flow (I+II+III)	7.4	29.5	(13.4)	(5.0)	(10.0)
IV. Cash and cash equivalents at the period end	36.3	58.1	45.3	53.1	48.1
V. Interest-bearing debts at the period end	325.7	291.4	273.4	266.4	266.4



# Acquisitions of Property, Plant and Equipment; R&D Expenses





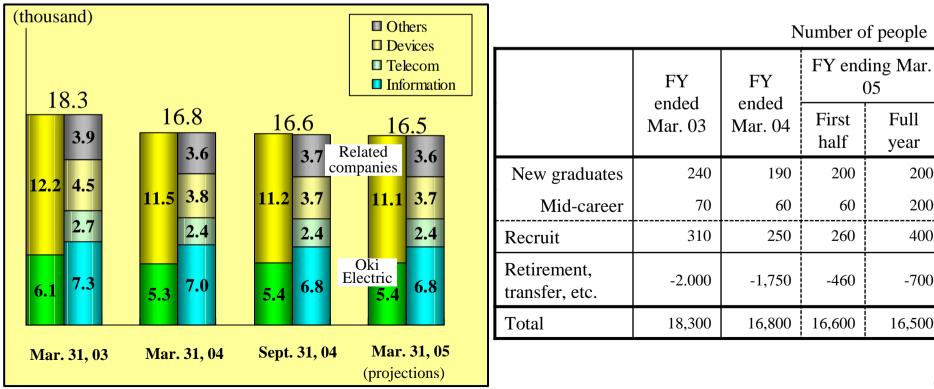




- **To respond to changes in business environment, promote optimal human resource allocation** 
  - Actively promote mid-career recruiting as immediate workforce for focusing businesses
    - $\rightarrow$  Increase 200 employees in FY ending Mar. 05, a three fold increase from previous years
  - Put brakes on decreasing trend of newly graduate recruitment
  - Maintain the number of total employees appropriate to business operation size

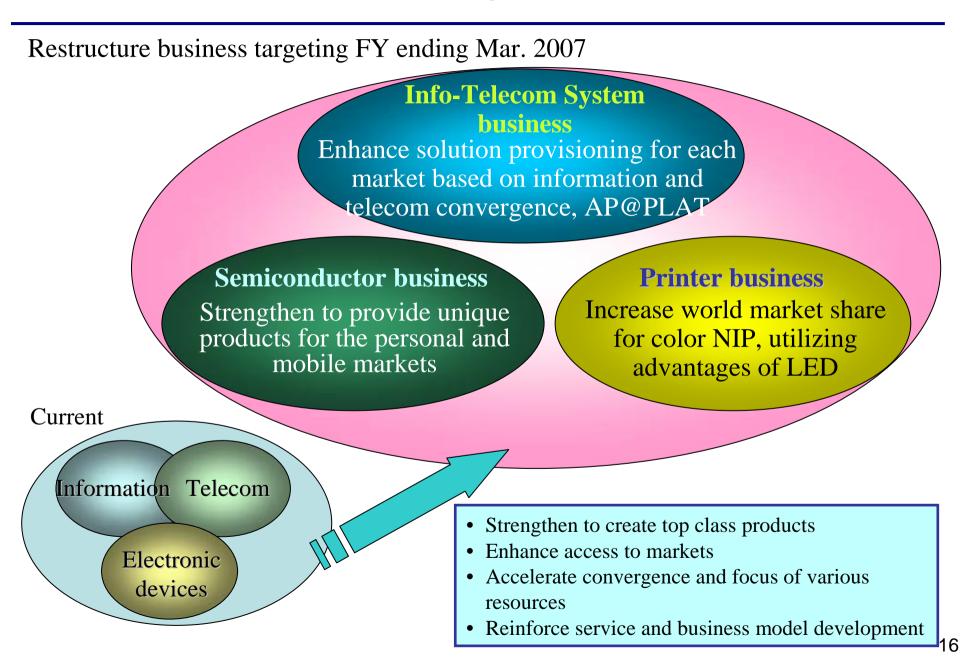
#### Number of Employees in Japan

(including non-consolidated subsidiaries and affiliates)



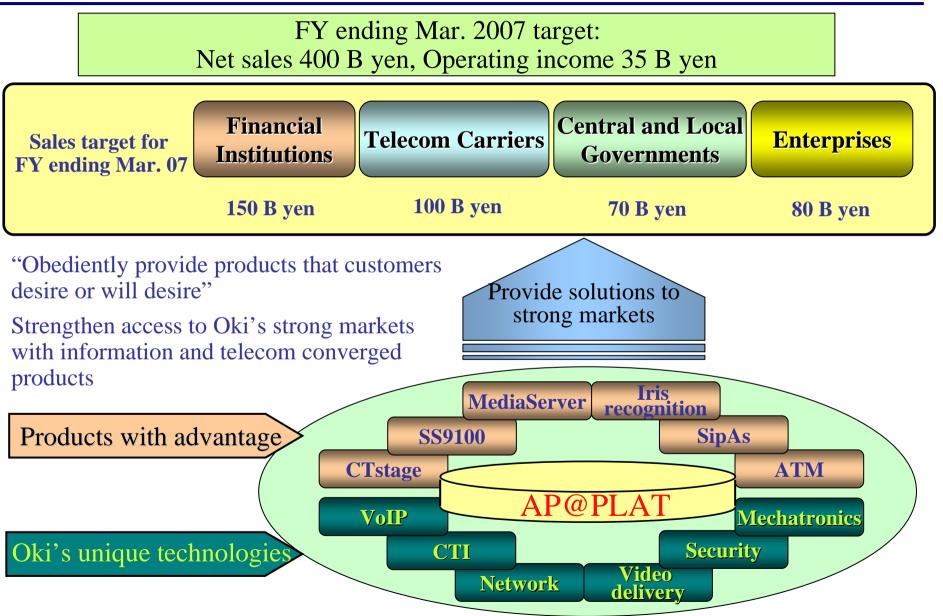














- New banknote-related demand ends in the 1st half of the FY Mar. 2005 Increase R&D investment for new business deployment for the FY Mar. 2006 and after
- Expand solution business and strengthen ATM business (market share: 40%) further

## [Business Strategy]

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• Enhance sales for back-office operation concentration systems\*

High demand in back-office systems as progress in restructuring and consolidation in financial institutions  $\rightarrow$  Expand sales based on the top share (24%) in Japan

• Focus on financial IT solutions

Strengthen sales channel to attract customers

→ Provide IT solutions for bank branch office, e-finance and back-office

#### • Expand ATM business to non-financial sectors Expand sales of multifunctional ATMs and ticket issuing

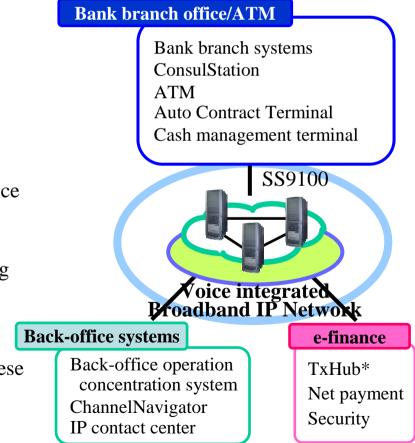
system to non-financial sectors such as retail, travel and transportation markets

• Deploy ATM business for overseas market Launched a multifunctional ATM dedicated to the Chinese market

Target 30% of the Chinese market by the FY Mar. 06 (based on units)

\* Back-office operation concentration system: money order, personal seal check, personal identification, etc.

\* TxHub: An application hub used in banks to control and transfer account-type transactions between terminals and hosts servers

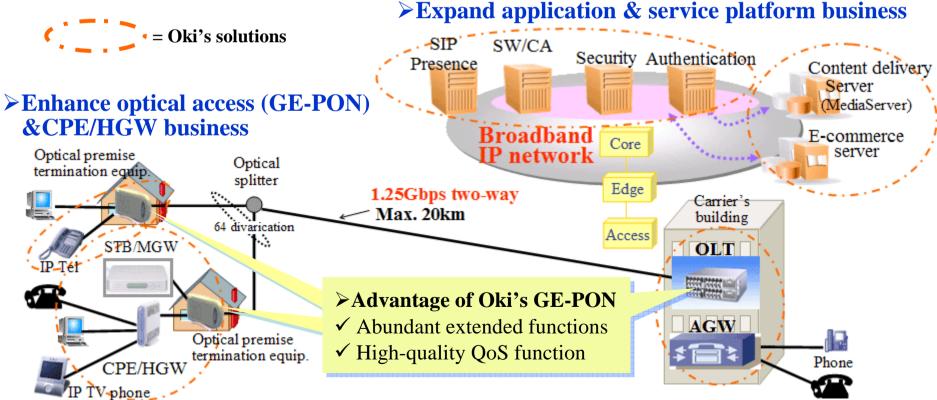


# **OKI** [Info-Telecom] Telecom Carrier Solutions



#### **Telecom Carriers Investment Trends**

- Active investment towards backbone network accelerates/ Local IP network expands as B-FLETS sales increase/ Optical access investment increases → Full scale introduction of GE-PON
- Full scale CPE sales expansion as optical IP telephony service demand increases, highly functioned CPE integrated into HGW
- Softbank/ Japan Telecom's entrance to the fixed phone services  $\rightarrow$  **Provide** new services
- Demand increase in AP@PLAT including IP telephony, video delivery, and web-linked SIP-based applications, as IP network expands





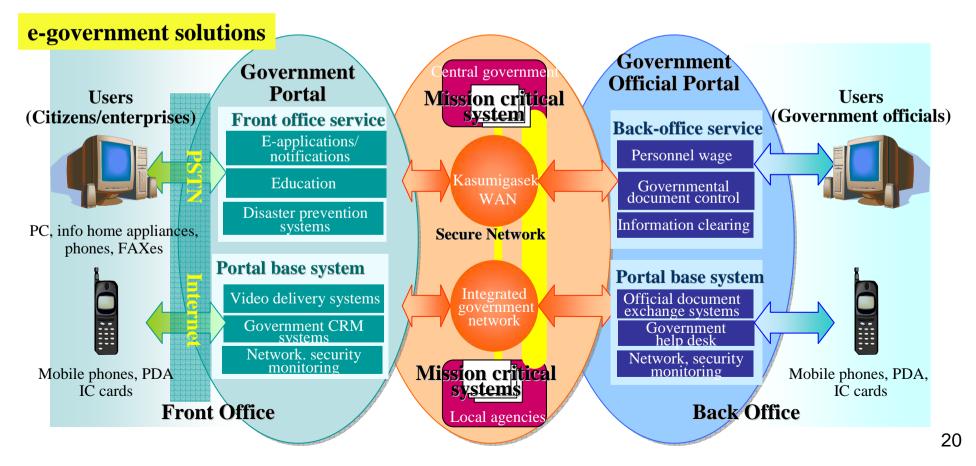


Focus on large projects based on e-Japan II Strategy

- Deploy e-government solutions with security as a core for applications and networks

   Focus on government portals/ mission critical systems / government official portal based on AP@PLAT
- Focus on ITS related systems including VICS and ETC that promote sophisticated road traffic

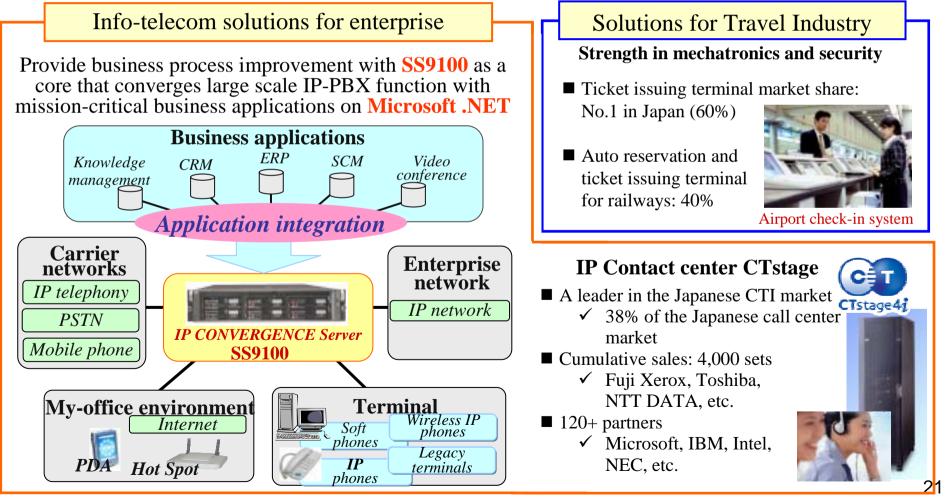
Government portal system: Provide one-stop governmental service to citizens and enterprises Mission critical system/ government official portal system: Promote business efficiency to each governmental agencies





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- Enterprise-use info-telecom system market expands rapidly as info and telecom converges
- Progress of network convergence in channel systems such as ticket reservation and issuing systems and KIOSKs
- Increase sales based on Oki's top share in VoIP, call center systems and ticket issuing terminals







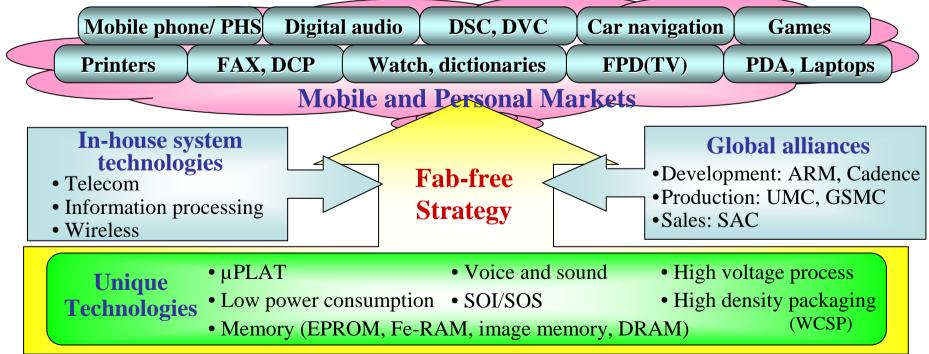
FY ending Mar. 2007 target: Net sales 170 B yen, Operating income 17 B yen

#### Growth strategy with advanced technologies Establish business structure strong to market changes and to generate profit (BEP: 110.0 B yen strategy)

Converge semiconductor technology and system technology/ Actively promote global alliances Provide high value added products to personal and mobile markets with low power consumption

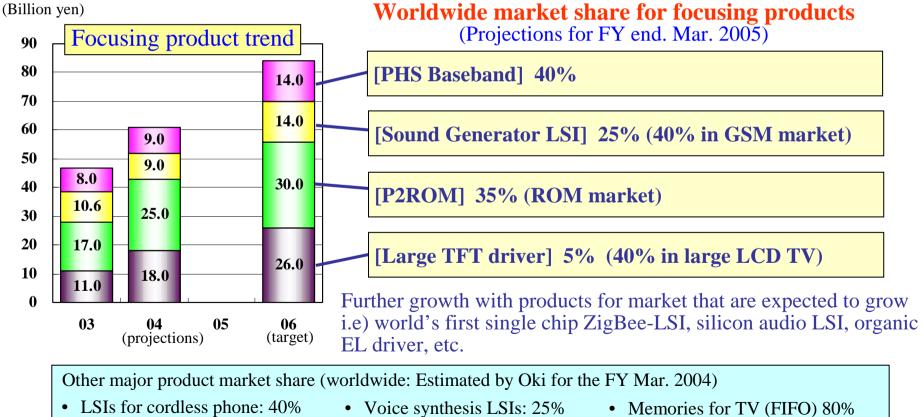
**Establish new business model (Oki's Fab-free model)** 

Plan products not restricted to Oki-fabs  $\rightarrow$  Enhance agile product creation and flexible production



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- Expand business through advanced technologies such as low power consumption, high voltage process, SOI/SOS, etc.
- Expand products by converging internal system technologies (information/ telecom) (ZigBee, VoIP, analog-mixed)
- Enhance product planning and development through working together with customers and partners



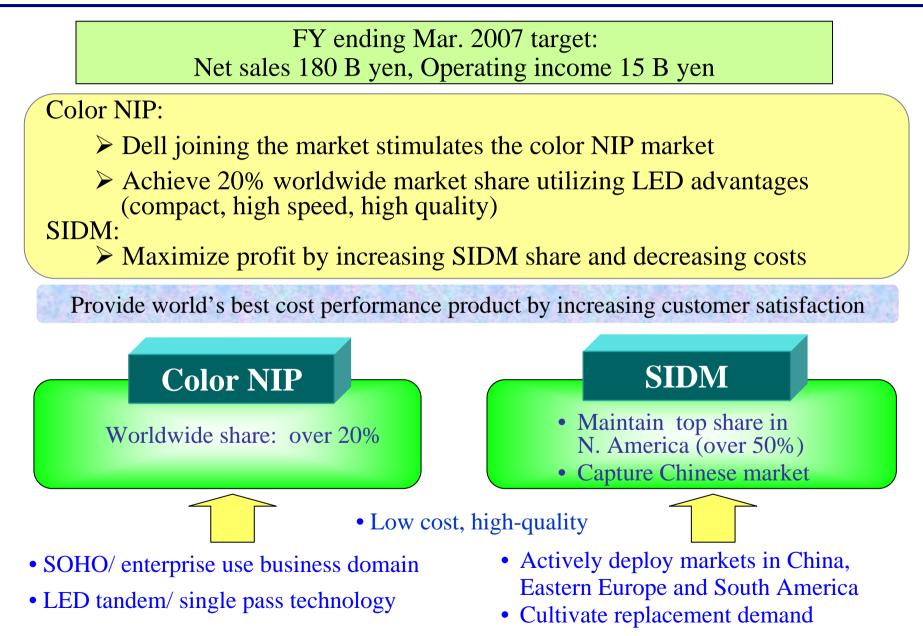
- Digital camera drivers: 30%
- Silicon audio LSIs: 30%

23

• LSIs for ADSL modems: 24%





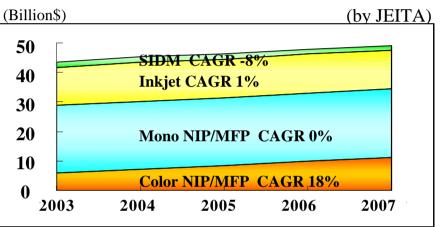




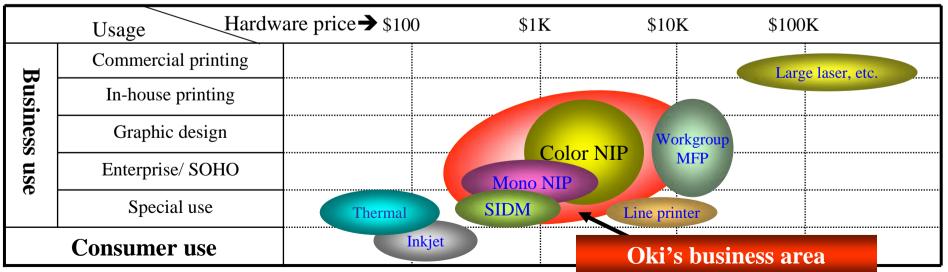


Deploy business targeting office use for SOHO/ enterprises

- 18% annual growth in color NIP/ MFP
- Stable business in SIDM mainly for specific applications, expand Chinese market



#### Printer market (hardware shipment)



NIP: Non-Impact Printer MFP: Multi Function Printer LED: Light-Emitting Diode SIDM: Serial Impact Dot Matrix Printer

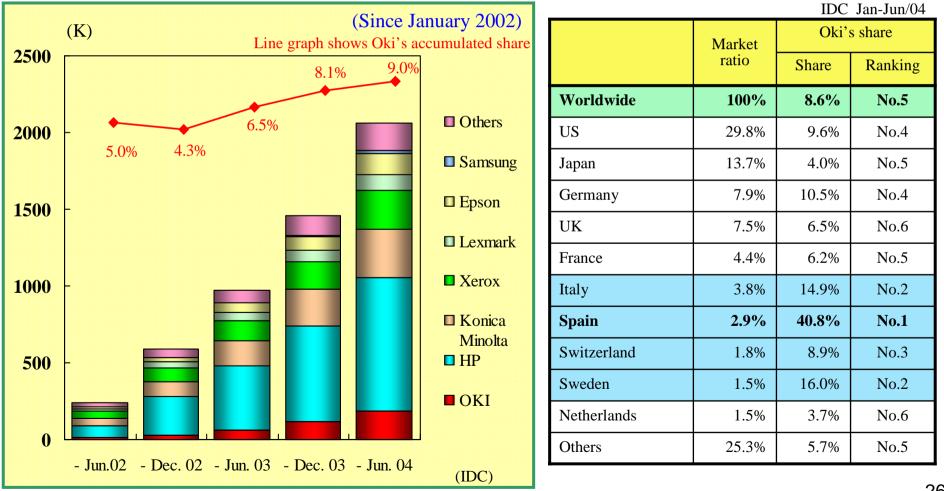
#### <Oki's Business Area>



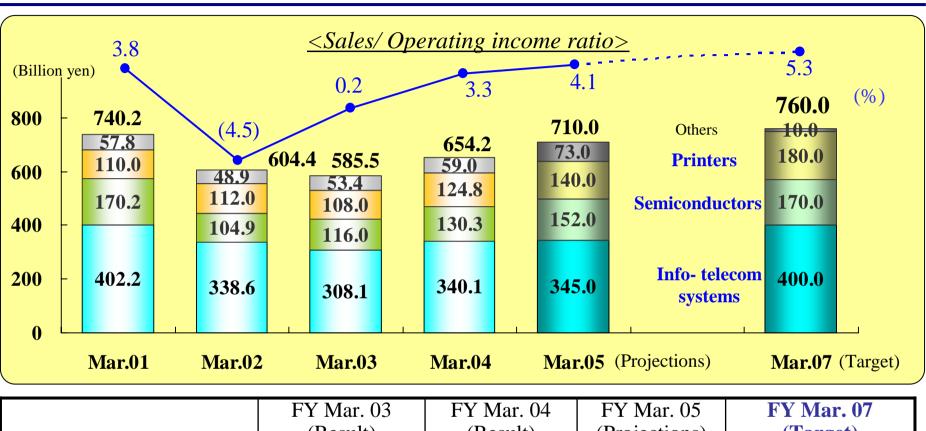


- Europe and US market share increases steadily from FY ending March 2004
- Rank into high market share group in major countries

<Accumulated color NIP shipment in Europe and US> <Market share by major countries>



# **OKI** Mid-term Business Target [New Business Segment]



FI Mar. 05	FI Mar. 04	FI Mar. 05	<b>F</b> Y Mar. 0/
(Result)	(Result)	(Projections)	(Target)
585.5 B yen	654.2 B yen	710.0 B yen	760.0 B yen
1.4 B yen	21.6 B yen	29.0 B yen	40.0 B yen or more
(6.6) B yen	1.3 B yen	10.0 B yen	20.0 B yen or more
-	1.2%	8.3 %	15% or more
3.3 times	2.6 times	2.2 times	1.5 times or less
	(Result) 585.5 B yen 1.4 B yen (6.6) B yen -	(Result)       (Result)         585.5 B yen       654.2 B yen         1.4 B yen       21.6 B yen         (6.6) B yen       1.3 B yen         -       1.2%	(Result)       (Result)       (Projections)         585.5 B yen       654.2 B yen       710.0 B yen         1.4 B yen       21.6 B yen       29.0 B yen         (6.6) B yen       1.3 B yen       10.0 B yen         -       1.2%       8.3 %

Oki, Network Solutions

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# Glossary



P3	IP	Internet Protocol	P20	ETC	Electronic Toll Collection
гз Р7	IT	Information Technology	1 20	PDA	Personal Digital Assistance
1 /	LSI	Large Scale Integration		PSTN	Public Switched Telephone Network
P8	R&D	Research and Development		CRM	Customer Relationship Management
го Р9	EMS	Electric Manufacturing Service	P21	ERP	Enterprise Resource Planning
P9 P10	ATM	Automated Teller Machine	1 2 1	SCM	Supply Chain Management
F10			P22	BEP	Break Even Point
D11	NIP	Non-Impact Printer	1 22	PHS	Personal Handy-phone System
P11	VoIP	Voice over Internet Protocol		DSC	Digital Still Camera
<b>D10</b>	PBX	Private Branch eXchange		DSC DVC	6
P12	P2ROM	Production Programmed Read Only			Digital Video Camera
		Memory		DCP	Digital Cordless Phone
	DRAM	Dynamic Random Access Memory		FPD	Flat Panel Display
P16	LED	Light-Emitting Diode		SOI	Silicon on Insulator
P17	CTI	Computer and Telephony Integration		SOS	Silicon on Sapphire
P19	GE-PON	Giga-bit Ethernet Passive Optical		WCSP	Wafer level Chip Size Package
		Network		EPROM	Erasable Programmable Read Only
	CPE	Customer Premises Equipment			Memory
	SIP	Session Initiation Protocol		Fe-RAM	Ferroelectric Random Access Memory
	HGW	Home Gate Way	P23	GSM	Global System for Mobile Communications
	SW/CA	Soft Switch / Call Argent		TFT	Thin Film Transistor
	STB	Set Top Box		EL	Electro-Luminescence
	MGW	Media Gate Way		FIFO	First-In First-Out
	AGW	Access Gate Way		ADSL	Asymmetric Digital Subscriber Line
	OLT	Optical Line Terminal	P24	SIDM	Serial Impact Dot Matrix
	QoS	Quality of Service		SOHO	Small office / Home office
P20	ITS	Intelligent Transport System		MFP	Multi Function Printer
1 20	VICS	Vehicle Information Communication			
	100	System			