



From left to right: Hajime Maeda, Katsumasa Shinozuka and Masayoshi Ino

Board of Directors

**President
and Chief Executive Officer**
Katsumasa Shinozuka

**Senior Executive
Vice President**
Hajime Maeda*

Executive Vice President
Masayoshi Ino*
*Chief Technology Officer
Chairman,
Silicon Solutions Company
Chairman,
Optical Components Company*

Senior Vice Presidents
Hiroshi Konishi*
*Chairman,
Manufacturing Service Company*

Kazunori Hata*
*President,
Network Systems Company*

Katsuhiko Sano*
*President,
Silicon Solutions Company*

Yutaka Maeda*
*Chairman,
System Solutions Company
Chairman,
Financial Solutions Company
Chairman,
Enterprise System Solutions
Company*

Kazuo Tanaka*
Tadao Murase*
*Chairman,
NetBusiness Solutions Company*

Director
Minoru Morio
*Vice Chairman and Director of
Sony Corporation*

Executive Officers
Nobuhide Hara*
*Chief Information Officer
EVP, Financial Solutions Company
EVP, Network Systems Company*

Harushige Sugimoto
*General Manager,
Corporate Research and
Development Center
Chairman,
Multimedia Messaging Company
Chairman,
Broadband Media Company*

Keiichi Fukumura
*General Manager,
Accounting & Control Division*

Kazushige Matsui
*President,
System Solutions Company*

Hironori Kitabayashi
*EVP, Silicon Solutions Company
General Manager,
Production Division*

Hideichi Kawasaki
EVP, Network Systems Company

Masayoshi Matsushita
EVP, System Solutions Company

Tetsuzo Taniguchi
*President,
Optical Components Company*

Tatsuro Muraoka
*General Manager,
Strategic Marketing Division*

Takashi Hattori
*President,
Financial Solutions Company*

Tateo Yamane
*EVP, Financial Solutions
Company
General Manager,
Financial Solutions Division-1*

Masataka Sase

Kei Takenaka
*General Manager,
Human Resources Division*

Yutaka Asai
*EVP, Network Systems Company
General Manager,
NTT Systems Business Division*

Standing Auditors

Kazushi Suzuki
Tatsuo Akutagawa
Yoshinori Iwata

Auditor

Tetsuo Yoshie

*Also acts as Executive Officer
EVP: Executive Vice President

(AS OF JUNE 27, 2002)