



From left to right: Hajime Maeda, Katsumasa Shinozuka, Yasuo Sakaki

**Board of Directors**

**President  
& Chief Executive Officer**  
**Katsumasa Shinozuka\***

**Senior Executive  
Vice Presidents**  
**Hajime Maeda\***  
**Yasuo Sakaki\***

**Senior Vice Presidents**  
**Hiroshi Konishi\***  
*Chief Information Officer*  
**Kazunori Hata\***  
*Chief Technology Officer*  
**Masayoshi Ino\***  
*President,  
Silicon Solutions Company*  
**Katsuhiko Sano\***  
**Yutaka Maeda\***  
*President,  
System Solutions Company*  
**Kazuo Tanaka\***  
**Yoshikatsu Shiraishi\***  
*President,  
Network Systems Company*  
**Takahisa Inagawa\***  
*General Manager,  
Strategic Marketing Division*

**Director**  
**Minoru Morio**  
*Vice Chairman and Director  
of Sony Corporation*

\*Also acts as Executive Officer

**Executive Officers**

**Senior Executive Officer**  
**Tadao Murase**  
*Executive Vice President,  
System Solutions Company*

**Executive Officers**  
**Isamu Nose**  
*General Manager,  
Corporate Research and  
Development Center*

**Nobuhide Hara**  
*Executive Vice President,  
System Solutions Company*

**Koyo Matsumae**  
*Executive Vice President,  
System Solutions Company*

**Harushige Sugimoto**  
*Executive Vice President,  
Network Systems Company*

**Keiichi Fukumura**  
*General Manager,  
Accounting & Control Division*

**Kazushige Matsui**  
*President,  
Net Business Solutions Company*

**Hironori Kitabayashi**  
*Executive Vice President,  
Silicon Solutions Company  
General Manager,  
Production Division*

**Masashi Oouchi**  
*Executive Vice President,  
Network Systems Company*

**Hideichi Kawasaki**  
*Executive Vice President,  
Network Systems Company  
General Manager,  
NTT Systems Marketing  
& Sales Division*

**Masayoshi Matsushita**  
*Executive Vice President,  
Network Systems Company  
General Manager,  
NET Convergence Division*

**Tetsuzo Taniguchi**  
*President,  
Optical Components Company*

**Tatsuro Muraoka**  
*Executive Vice President,  
System Solutions Company  
General Manager,  
Financial Systems Marketing  
& Sales Division*

**Takashi Hattori**  
*General Manager,  
Corporate Planning Office*

**Standing Auditors**

**Kazushi Suzuki**  
**Tatsuo Akutagawa**  
**Yoshinori Iwata**

**Auditor**

**Tetsuo Yoshie**

(AS OF JUNE 28, 2001)